

FPARSweb

Flag Officer Performance Assessment Report System Website

User Documentation

Flag Report Process (Overview)

- 1. Log onto the website www.e-reservist.net/fparsweb.
- 2. Enter/ edit personal data of Reporting Senior.
- 3. Start with Worksheet.
- 4. Fill in block 1-8 of the Professional Performance Dimensions. Averages for each row will update as each rating (1-5, NA) is made. Rank each Professional Performance Dimension 1-8 based on row averages. A comment area is provided for notes.
- 5. Fill in block 1-4 of the Potential Dimensions. Averages for each row will update as each rating (1-5, NA) is made. Rank each Potential Dimension 1-4 based on row averages. A comment area is provided for notes.

Flag Report Process (Continued)

- Move to Page 1.
- Fill in block 10 a (1-8) to rate the individual on professional performance. A text field (in yellow) is provided to enter comments on the individual.
- Fill in block 10 b (1-4) to rate the individual on potential. A text field (in yellow) is provided to enter comments.
- Move to Page 2.
- Write comments on the individual in the blanks provided.
- When finished, "sign" the report.
- FPARS Web will make the report available to the reviewing authority.

Login page

Respectfully request you log in.

Username	Joe Gish
Password	
	Login

For access & feedback Contact Us

Users must provide a valid user name and password.

User passwords

- US Navy Officers: Username is first four letters of last name plus designator (e.g. JONE1200)
 Password is first four letters of first name plus last 4 of SSN (e.g. ROBE9999 case sensitive)
- Non- Navy: request password by emailing nxag_n00f@navy.mil
- If you enter your password incorrectly three times, you will be locked out. A new password will be sent to the email address listed in the Flag Roster. If you do not receive it, notify Flag Matters

User Passwords (continued)

- Users should change passwords:
 - When logging in for the first time
 - Whenever the system has assigned a password.

Main Page



Flag Officers Performance Assessment Reports

|Instructions | Help | Contact Us | Administration | My Account | Logout |

Personal Data

Name Allison, Ira K. RDML (SEL)

SSN 000-00-

Title Assistant Commander for Distribution, PERS-4, NAVPERSCOM

1RS

Designator 1110

Email ira.allison@navy.mil

RADM Mccord Bradley D.

Current Cycle FPARS available on line Jul 31, 2004							
Rank	Reporting Period	RS Sign NLT	RA Sign NLT	Mbr Sign NLT			
0-7/0-8	1 FEB - 31 JUL	31 AUG	30 SEP	15 OCT			
0-9	1 AUG - 31 JUL	31 JUL/15 SEP	05 OCT (CNO)	15 OCT			

	Member		
Start of Reporting Period (Click to View)	<i>\</i> 2	Awaiting	Route(d)
1 Feb 2003-31 Jul 2003	" "	RS	18 May

To Sign			Signed			
Name (Click to View)	As	Route(d)	Name (Click to View)	As	Route(d)	
RDML Armstrong Bart A.	2RA	1RS-18 May	RDML Adkins Guy V.	1RS	3MBR-7 Aug	
RDML Austin Dean I.	2RA	1RS-28 May	RADM (SEL) Barker Larry E.	1RS	2RA-10 Jul	
RADM Bailey Kenneth A.	2RA	1RS-18 May	RADM Briggs Alvin M.	1RS	2RA-15 Jul	
RADM (SEL) Burton Thomas K.	1RS	1RS-18 May				
RDML (SEL) Crews Morgan W.	1RS	1RS-18 May				

1RS-18 May

Main Page Menu



Flag Officers Performance Assessment Reports

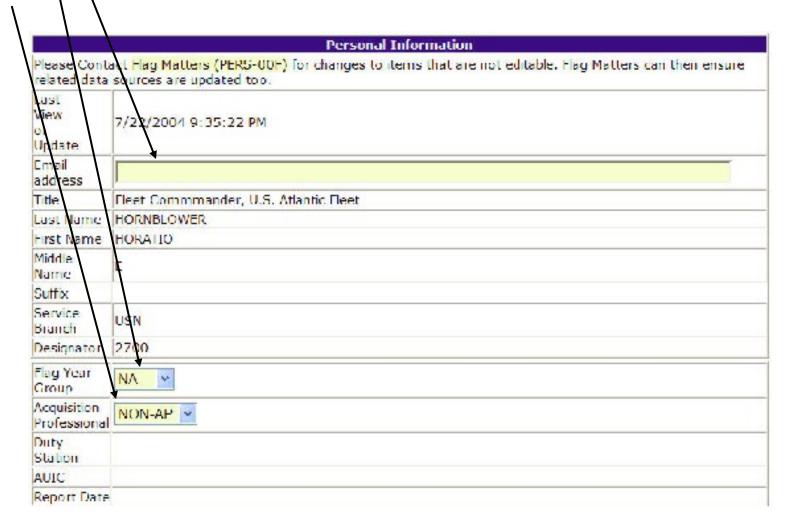
|Instructions | Help | Contact Us | Administration | My Account | Logout |

- Instructions: Link to BUPERSINST 1611.16A with detailed, block by block instructions
- Help: Link to Powerpoint presentation and frequently asked questions
- Contact Us: email to report problems, ask questions. Will be answered within 24 hours.
- Administration: Flag Matters office use only.
- My Account: Change Password, personal information
- Logout: Use this button to log off the website. This button will record the log out time or "close your session".
- Use the menu links instead of your browser back and forward buttons

Edit Personal Data

- Click on "my account" from the main page
- Enter old password and then create and verify a new password
- Verify and change personal data
- Enter email address under personal data
- When finished, click "Main" to return to the main page

All fields in yellow can be changed



Personal Data, Current Cycle

Personal Data

Name Allison, Ira K. RDML (SEL)

Assistant Commander for Distribution, PERS-4, NAVPERSCOM

Email ira.allison@navy.mil

SSN 000-00-Designator 1110

Current Cycle FPARS available on line Jul 31, 2004								
Rank	Reporting Period	RS Sign NLT	RA Sign NLT	Mbr Sign NLT				
0-7/0-8	1 FEB - 31 JUL	31 AUG	30 SEP	15 OCT				
0-9	1 AUG - 31 JUL	31 JUL/15 SEP	05 OCT (CNO)	15 OCT				

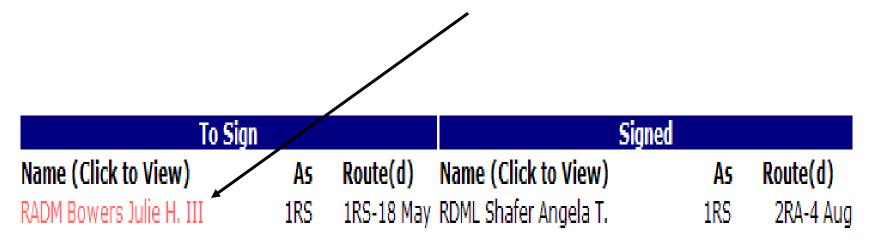
- Personal data for current user
 - Only last 4 of SSN will be displayed
 - FPARS for current cycle only

Creating/ Editing Reports

- From Main page, click on any reports listed in red
- Create a new report by opening and filling out the worksheet. Each dimension shall be graded 1 through 5 or N/A. Rank each dimension (1 through 8 or 1 through 4) before proceeding to page 1
- Worksheets are only seen by the Reporting Senior and are not part of the Performance Assessment that is viewed by the member

View of report on main page without signature

View of report before signature on main page



Worksheet Menu

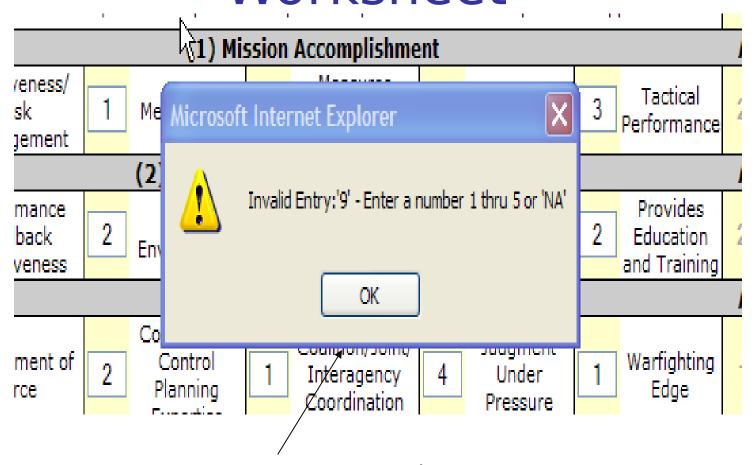
Your Role is Reporting Senior for Period Ending 31 JUL 2004							
Bowers Julie H. III RADM 000-00-50 /1115 AUIC:65895 RHQ SOUTHLANT NATO							
Report Date: 29 Sep 2000 Period of Report: 1 Feb 2003-31 Jul 2003 Overall Average							
Professional Performance Dimensions							
5=Greatly Exceeds Norm 4=Exceeds 3=At Norm 2=Below 1=Well Below Norm NA= Not Applicable	2.75						
(1) Mission Accomplishment							
Decisiveness/ Measures Achieves Tactical	2.00						

- Main: Link to Main Page
- Worksheet: Worksheet edit mode
- View (Worksheet): Printer friendly version of the worksheet
- Page 1: Page 1 edit mode
- View (Page 1): Printer friendly version of page 1
- Page 2: Page 2 edit mode
- View (Page 2): Printer friendly version of page 2
- Help: Link to help documentation
- Logout: Use this button to close the session. Use this button rather than closing the browser. This link will record the log out time.

Worksheet edit mode

Main | Worksheet view | Page 1 view | Page 2 view | Help | Logout Your Role is Reporting Senior for Period Ending 31 JUL 2004 Bowers Julie H. III | RADM | 000-00-50 /1115 | AUIC:65895 RHQ SOUTHLANT NATO Report Date: 29 Sep 2000 Period of Report: 1 Feb 2003-31 Jul 2003 Overall Average Professional Performance Dimensions 5=Greatly Exceeds Norm|4=Exceeds|3=At Norm|2=Below|1=Well Below Norm|NA= Not Applicable (1) Mission Accomplishment Avg Rank Decisiveness/ Risk Measures Execution With Meets Goals 2 Performance Results Management (2) Growth and Development of People Avq Rank Provides Education Performance Coaching Ability Mentorship Feedback 2 Resulting Environment Ability Effectiveness and Training (3) Operational Competence Avg Rank averages from Command & Coalition/Joint/ Judament Control Warfighting Interagency Force Planning Edge Pressure Coordination input field Expertise Input fields (4) Vision/Strategic Perspective Rapk Avg Hoderstands Links Vision Links Strategy Innovation Strategic Thinking Navy Mission/ and 4 Strategy > Purpose Vision Creativity (5) Business Acumen/Sk Avg Rank Knowledge c Financial Human Meets Leverages 1.80 Resources 5 Navy Resources Technology Deadlines Management Programming Management (6) mmunication Skills Avg Rank Written Communicat Provides Clea Quality of Oral Extem-5 Communi-3.80 6 Guidance Presentation poraneous cations (7) Behavior Avg Rank Displays Uncompromising Displays Enthusiasm/ Military Responsibility/ Lovaltv Bearing Ánd Appearance Values/Honesty/ Ethics Accountability Leading People Avg Rank Member Energy/ Leads by 3 Positive Attitude Team Building 8 Enthusiasm and Inspires Example ranking Text Comments **Potential Dimensions** 5=Very High| 4=High| 3=Average| 2=Low| 1= Very Sow (1) Organizational Skills Avg Rank Navy Organizational DoD Organizational 2 Networking Understanding Skills Understanding Professional Development (2) Personal Avg Rank Information Improves Continuing Education Life-Work Responsiveness Knowledge, Technology 2.80 2 to Feedback Balance Skill. Abilitý Leading Change Avg Rank Creativity and External Evaluates Stimulates 3 5 3 Elexibility 3.20 Awareness Better Process New Ideas (4) Savvy Avg Rank Common Ability to Raw Intelligence Perceptive Adaptive 4

Error message when entering an invalid number in Worksheet

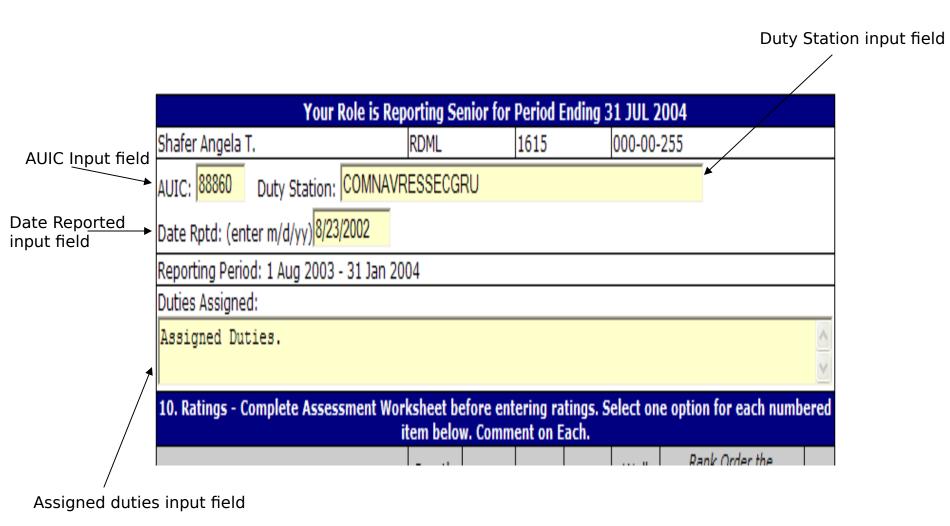


Error Message: Press "OK" button to recover from this error and enter a valid input number

1611/ Page 1

- Fill in blocks 5 (AUIC), 6 (Duty Station), 7 (Date reported) and 9 (Duties Assigned) at the top
- Click on the ranking buttons for each dimension (i.e. Greatly exceeds norm, exceeds norm, etc.)
- Fill in text in the yellow boxes for each dimension
- When complete, click on "Page 2" at the top of the website

Page 1 edit mode



Page 1 edit mode

Header field

Main | Worksheet view | Page 1 view | Page 2 view | Help | Logout

Bowers Julie H. III	RADM		1115		000-00	-50	
AUIC: 65895 Duty Station: RHQ SOU							_
Date Rptd: (enter m/d/yy) 9/29/2000							
Reporting Period: 1 Feb 2003 - 31 Jul 20	00						
Reporting Period: 1 Feb 2003 - 31 Jul 20. Duties Assigned:	U3						_
Assigned Duties.							-
-							
10. Ratings - Complete Assessment Wo	rksheet be				elect on	e option for each numb	ere
	Greatly		ent on t	acii.	Well	Rank Order the	
a. PROFESSIONAL PERFORMANCE	Exceeds	Exceeds Norm	At Norm	Below Norm	Below Norm	Individual's Professional Performance Dimensions (1-8)	Av
1) Mission Accomplishment	0	0	0	•	0	1	2.0
Comments							_
2) Growth	0	0	•	0	0	2	2.6
Comments	l					•	_
(3) Operational Comptetence	0	0	•	0	0	3	3.
Comments		•			•		
	→						
4) Vision/Strtegic Perspe cti ve	0	0	•	0	0	4	3.0
Comments							
5) Business Acument/Skills	0	0	0	•	0	5	1.8
Comments							
6) Communication Skills	0	•	0	0	0	6	3.8
Comments						•	_
7) Behavior	0	0	0	•	0	7	2.4
Comments	•					•	_
(8) Leading People	0	0	•	0	0	8	3.4
Comments							

Assessment worksheet input field

Page 1 Professional Performance Dimensions

Individual ranking Ranking buttons Average 10. Ratings - Complete Assessment Worksheet before entering ratings. Select one option for each numbered item below. Comment on Each. Rank Order the Greatly Well WS Below Individual's Professional a. PROFESSIONAL PERFORMANCE Exceeds Below Norm Performance Norm Norm Norm Norm Dimensions (1-8) (1) Mission Accomplishment Comments 2.00 (2) Growth 2 Comments Comments field

1611/ Page 2

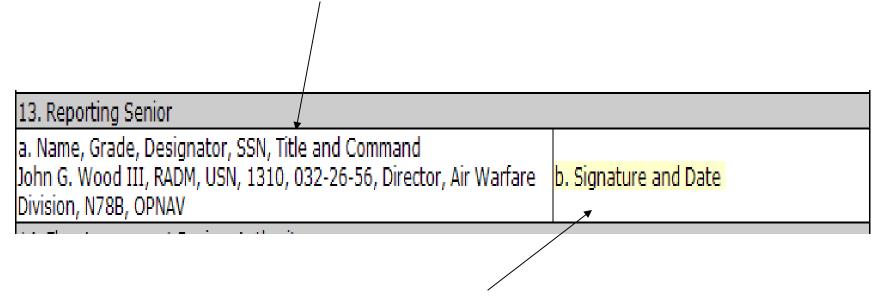
- Complete blocks highlighted in yellow
- Click "Signature and Date" button when complete. This action will place a date and time in the block and will lock the report to prevent future editing.
- If the report needs further editing, send and email to Flag Matters at nxag_n00f@navy.mil

Page 2 edit mode

Member Main | Worksheet view | Page 1 view | Page 2 view | Help | Logout 00F Review Complete Date: information Your Role is Reporting Senior for Period Ending 31 JUL 2004 Bowers Julie H. III 1115 AUIC65895 Duty Station: RHQ SOUTHLANT NATO Date Rptd: 29 Sep 2000 Reporting Period:1 Feb 2003 -31 Jul 2003 11. Reporting Senior's Assessment of Potential a. Short Term (0-2 years) b. Lona Term Assessmen Ranking Among Peers with Same Reporting Senior t of d. Recommendation for Promotion/Assignment potential input field Reporting 12. Development a. Needs senior's b. Plan review and 13. Reporting Senior a. Name, Grade, Designator, SSN, Title and Command signature John G. Wood III, RADM, USN, 1310, 032-26-56, Director, Air Warfare b. Signature and Date Division, N78B, OPNAV 14. Flag Assessment Review Authority a. Strengths/Weaknesses Not Addressed by Reporting Senior block b. Comment on Potential c. Recommendation for Promotion/Assignment d. Extent of Observation e. Name, Grade, Designator and Title f. Signature and Date Daniel Dickson, VADM, USN, 1110, COMNAVSURFPAC 15. Officer Evaluated - "I have seen this report, been apprised of my perfomance, and understand my right to submit a statement.' a. I intend to submit a statement b. I do not intend to submit a c. Signature and Date statement 16. VCNO/CNO Review a. Signature and Date b. Signature and Date

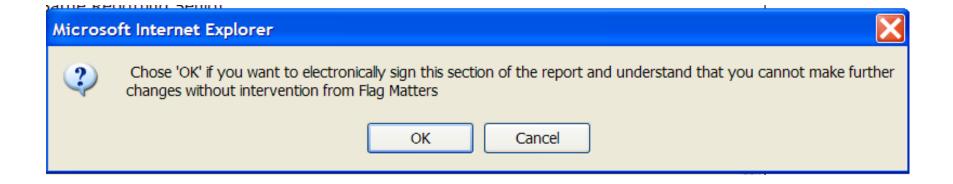
Page 2 Reporting senior signature block (before signature)





Signature block

Signature Confirmation



- Click Cancel to prevent routing and allow further editing
- Click OK to route to next signer

Main | Worksheet | Page 1 | Page 2 | Help | Logout You have signed the report as the Reporting Senior effective #8/10/2004 11:04:28 AM#. The report is now available to the next signer.

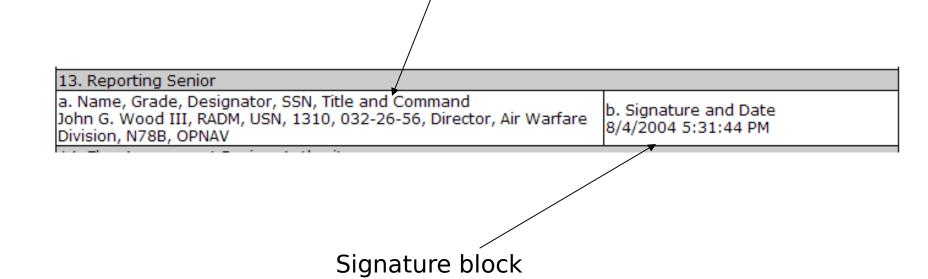
Result from clicking Signature block

Main | Worksheet | Page 1 | Page 2 | Help | Logout You have signed the report as the Reporting Senior effective #8/4/2004 5:31:44 PM#. The report is now available to the next signer.



Page 2 Reporting senior signature block (after signature)

Reporting Senior information



View of Report After Signature on Main Page

To Sig	n		Signed			
Name (Click to View)	As	Route(d)	Name (Click to View)	As	Route(d)	
			RADM Bowers Julie H. III	1RS	2RA-4 Aug	
			RDML Shafer Angela T.	1RS	2RA-4 Aug	

View of report after signature on main page

"View" Mode

- Printer- friendly format
- Only available while editing reports
 - -From Main menu, click on "view" next to "Worksheet", "Page 1" or "Page 2" links at top of menu
- The page can be printed and kept as a copy for personal records

Worksheet View Mode

					Senior for Per				14		
	ers Julie H. III RA										
Repo	rt Date: 29 Sep 2	2000						Ove	erall Average	2.70	
					al Performance						
5=Gr	eatly Exceeds Norr	n 4=					Norm NA= Not	Appl	licable	2.75	
	5		(1) MI:	SSION	Accomplishme	nτ				жvg	Rank
1	Decisiveness/ Risk Management	2	Meets Goals	2	Measures Execution With Metrics	2	Achieves Results	2	Tactical Performance	2.00	1
			(2) Growth	and I	Development of	Peo	ple			Avq	Rank
5	Performance Feedback Effectiveness	1	Work Environment	2	Mentorship Ability	2	Coaching Ability	3	Provides Education and Training	2.60	2
				erati	onal Competen	ce				Avg	Rank
5	Employment of Force	5	Command & Control Planning Expertise	m	Coalition/Joint/ Interagency Coordination	m	Judgment Under Pressure	1	Warfighting Edge	3.40	3
			(4) Visio	n/St	rategic Perspec	tive				Avg	Rank
2	Understands Navy Mission/ Purpose	3	Links Vision To Navy Vision	4	Links Strategy to Navy Strategy	3	Strategic Thinking	1	Innovation and Creativity	3.00	4
			(5) Bu	sine:	ss Acumen/Skil	ls				Avg	Rank
1	Knowledge of Navy Programming	1	Financial Resources Management	1	Human Resources Management	1	Leverages Technology	5	Meets Deadlines	1.80	5
			(6) C	omn	unication Skills					Avg	Rank
5	Provides Clear Guidance	1	Quality of Oral Presentation	3	Written Communication	5	Extem- poraneous	5	Public Communi- cations	3.80	6
				(7)	Behavior					Avg	Rank
2	Displays Uncompromising Values/Honesty/ Ethics	1	Displays Enthusiasm/ Passion	1	Accepts Responsibility/ Accountability	15	Loyalty	3	Military Bearing And Appearance	2.40	7
			(8) Le	ading People					Avg	Rank
5	Team Building	3	Energy/ Enthusiasm	3	Positive Attitude	1	Motivates and Inspires	5	Leads by Example	3.40	8
Text	Comments										
					tential Dimensi		N. de march and a			0.66	
		=Ve			Average 2=Lov		Very Low			2.60	
			DnD	rgai	nizational Skills					Avg	Rank
2	Navy Organizational Understanding	1	Organizational Understanding	5	Joint Understanding	2	Interpersonal Skills	3	Networking	2.60	1
			(2) Personal	/Pro	fessional Deve	lopm				Avg	Rank
1	Continuing Education	1	Life-Work Balance	5	Responsiveness to Feedback	5	Improves Knowledge, Skill, Ability	2	Information Technology Skills	2.80	2
			(3) Lea	ding Change					Avg	Rank
3	Creativity and Innovation	5	External Awareness	2	Stimulates Better Process	4	Flexibility	2	Evaluates New Ideas	3.20	3
				(4) Savvy					Ava	Rank
										neg	
4	Raw Intelligence	1	Common Sense	2	Ability to Mediate	1	Perceptive	1	Adaptive	1.80	4

Page 1 view mode

Your Role is Rep	ortina Se	nior for	Period F	-ndina 3	R1 7111	2004	
Bowers Julie H. III	RADM	inor ror	1115		000-00		
AUIC: 65895 Duty Station: RHQ SOUTH		TO Date				-50	
Reporting Period: 1 Feb 2003 - 31 Jul 20		IO Date	ripidi. 2:	7 Jep 20	,00		
Duties Assigned:	,03						
Assigned Duties.							
10. Ratings - Complete Assessment		eet befor below. C				ect one option for eac	h
a. PROFESSIONAL PERFORMANCE	Greatly Exceeds Norm	Exceeds Norm	At Norm	Below Norm	Well Below Norm	Rank Order the Individual's Professional Performance Dimensions (1-8)	WS Avg
(1) Mission Accomplishment				X		1	2.00
Comments							
(2) Growth			X			2	2.60
Comments							
(3) Operational Comptetence			X			3	3.40
Comments							
(4) Vision/Strtegic Perspective			X			4	3.00
Comments							
(5) Business Acument/Skills				X		5	1.80
Comments							
(6) Communication Skills		X				6	3.80
Comments							
(7) Behavior				X		7	2.40
Comments							
(8) Leading People			X			8	3.40
Comments							
b. POTENTIAL	Very High	High	Average	Low	Very Low	Rank Order the Individual's Professional Performance Dimensions (1-8)	WS Avg
(1) Organizational Skill			X			1	2.60
Comments							
(2) Personal/Professional Development			X			3	3.20
Comments							
(3) Leading Change			X			2	2.80
Comments							
(4) Savvy				X		4	1.80
Comments							

Page 2 view mode

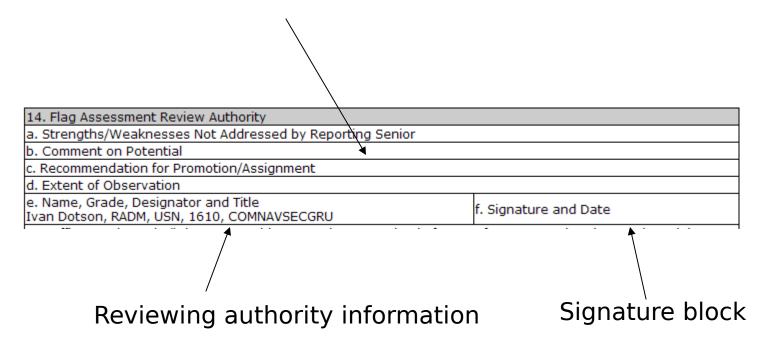
00F Review Complete Date: Your R	ole is Re	porting S	enior fo	r Period E	Ending 31 JUL 2004	
Bowers Julie H. III		RADM		1115	000-00-50	
AUIC65895					HLANT NATO	
Date Rptd: 29 Sep 2000			ting Peri	od:1 Feb 2	2003 -31 Jul 2003	
11. Reporting Senior's Assessme	ent of Po	tential				
a. Short Term (0-2 years)						
						^
						~
b. Long Term						
						^
						~
c. Ranking Among Peers with Sa	me Renc	rting Seni	ior			
c. Ranking Among Feers with ou	ппо корс	rang com				^
						~
d. Recommendation for Promotic	on/Assigr	nment				
						^
						~
12. Development						
a. Needs						
						_
						~
l. Bl.						
b. Plan						^
						^
						~
13. Reporting Senior						
a. Name, Grade, Designator, SSI						
John G. Wood III, RADM, USN, 1: Division, N78B, OPNAV	310, 032	-26-56, Di	irector,	Air Warfan	e <mark>b. Signature and Date</mark>	
14. Flag Assessment Review Aut	thority					
a. Strengths/Weaknesses Not A	ddresse	d by Repo	nting Se	nior		
b. Comment on Potential						
c. Recommendation for Promotic	n/Assign	ment				
d. Extent of Observation						
e. Name, Grade, Designator and Daniel Dickson, VADM, USN, 111		ΔVSUREP4	AC.		f. Signature and Date	
15. Officer Evaluated - "I have s submit a statement."				rised of m	y perfomance, and understar	nd my right to
a. I intend to submit a statemer	nt T					
b. I do not intend to submit a		ு c. Sign	nature a	nd Date		
statement		× 0. 0.g				
16. VCNO/CNO Review						
a. Signature and Date						
h Signature and Date						

Review Authority (RA) actions

- 1. Log into the website
- Click on any reports listed in red under "To Sign" heading
- 3. The report will open to Page 1. No changes can be made to the grades.
- 4. Complete RA section of report (Page 2).
- 5. Sign the report.
- 6. FPARS Web will make the report available to Flag Matters.

Page 2 Reviewing authority signature block

Review authority assessment comments on individual



Member signature

- From the Main page, click on report in red to view
- When finished viewing pages 1 and 2, click on the block indicating whether or not you intend to submit a statement and the signature block
- Email the statement to nxag_n00f@navy.mil as a word document or PDF file

Member FPARS



- If user has a personal report, the status is shown here.
- Hover over the "Awaiting" signer to see email address. Click to send email.

Member - Main

|BUPERSINST | Help | Contact Us | My Account | Logout | Adminstration | Personal Data Name HORNBLOWER, HORATIO E RDML SSN 000-00-8045 Fleet Commander, U.S. Atlantic Fleet Designator Title 2700 **Email** Current Cycle FPARS available on line Jul 31, 2004 Rank Reporting Period **RS Sign NLT Next Sign NLT** Mbr Sign NLT 0-7/0-81 FEB - 31 JUL 31 AUG 30 SEP (RA) 20 OCT 05 OCT (CNO) 0-9 1 AUG - 31 JUL 31 AUG/15 SEP 15 OCT (last signer) Member Start of Reporting Period (Click to View) **Awaiting** Route(d) 1 Feb 2004-31 Jul 2004 10 Aug Secretary of Defense To Sian Signed Name (Click to View) Name (Click to View) As Route(d) Route(d) As

Report is awaiting RA signature (Place cursor over "RA" to display RA title, "Secretary of Defense")

Member- Main

10 day hold after Review Authority signs

Main | Page 1 | Page 2 | Help | Logout You have signed the report as the Review Authority effective #8/10/2004 1:03:54 PM#. The report will be available to the next signer after a delay of 10 days.

|BUPERSINST | Help | Contact Us | My Account | Logout |

		· · · · · · · · · · · · · · · · · · ·	•
	Per	sonal Data	
Name	HORNBLOWER, HORATIO E RDML	SSN	000-00-8045
Title	Fleet Commander, U.S. Atlantic Fleet	Designator	2700
Email			

	Current Cycle FPARS available on line Aug 13, 2004						
Rank	Reporting Period	RS Sign NLT	Next Sign NLT	Mbr Sign NLT			
0-7/0-8	1 FEB - 31 JUL	31 AUG	30 SEP (RA)	20 OCT			
0-9	1 AUG - 31 JUL	31 AUG/15 SEP	05 OCT (CNO)	15 OCT (last signer)			

Membe	r	
Start of Reporting Period (Click to View)	Awaiting	Route(d)
1 Feb 2004-31 Jul 2004	MBR	20 Aug

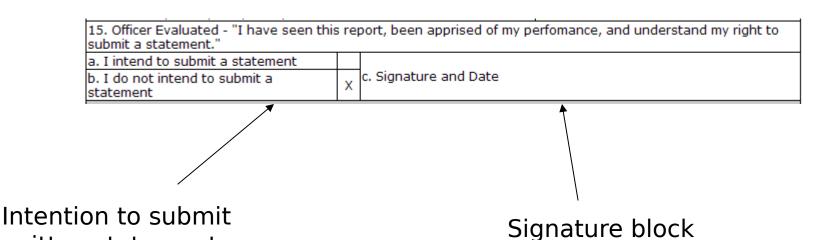
To Sign	Signed				
Name (Click to View)	As	Route(d)	Name (Click to View)	As	Rout

Page 1

: Your Role is Rep	orting Se	nior for I	Period E	nding 3	1 JUL 2	004	
1. HORNBLOWER HORATIO E	2. RDML		3. 2700)	4. 000-0	00-8045	
5. AUIC: 44444 6. Duty Station: HMS	SUTHERLA	AND 7. Da	te Rptd	: 1 Apr 1	1890		
8. Reporting Period: 1 Feb 2004 - 31 Ju	l 2004						
9. Duties Assigned:							
10. Ratings - Complete Assessment Wo	rksheet be	fore ente	ring rati	ngs. Sele	ct one op	otion for each numb	ered
i	tem below	. Comme	nt on Eac	ch.			
a. PROFESSIONAL PERFORMANCE	Greatly Exceeds Norm	Exceeds Norm	At Norm	Below Norm	Well Below Norm	Rank Order the Individual's Professional Performance Dimensions (1-8)	WS Avg
(1) Mission Accomplishment	X					1	5.00
Comments							
(2) Growth	X					2	5.00
Comments							
(3) Operational Competence		X				3	4.00
Comments							
(4) Vision/Strategic Perspective			X			4	3.00
Comments							
(5) Business Acumen/Skills				X		5	2.00
Comments							
(6) Communication Skills				X		6	2.00
Comments							
(7) Behavior					X	7	1.00
Comments							
(8) Leading People					X	8	1.00
Comments							
b. POTENTIAL	Very High	High	Average	Low	Very Low	Rank Order the Individual's Professional Performance Dimensions (1-8)	WS Avg
(1) Organizational Skill				X		4	2.00
Comments							
(2) Personal/Professional Development			X			3	3.00
Comments							
(3) Leading Change		X				2	4.00
Comments	<u> </u>						

(4) Savvy

Page 2 Member Signature Block



written statement

block